## **Assessment of Master Thesis**

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Title: Planning and budgeting system with a focus on P&L statement within ABB, s.r.o

| Demand factors:        |         |                 |
|------------------------|---------|-----------------|
| Theoretical background | Average | Above - average |
| Data used              | Average | Above – average |
| Methodology used       | Average | Above - average |

| Criterion        | Scale     |           |              |                |  |
|------------------|-----------|-----------|--------------|----------------|--|
|                  | Excellent | Very good | Satisfactory | Unsatisfactory |  |
| Overall          |           | X         |              |                |  |
| objective        |           |           |              |                |  |
| achievement      |           |           |              |                |  |
| Self-reliance of | X         |           |              |                |  |
| author           |           |           |              |                |  |
| Logical          | X         |           |              |                |  |
| structure        |           |           |              |                |  |
| Using of         | X         |           |              |                |  |
| literature,      |           |           |              |                |  |
| citations        |           |           |              |                |  |
| Adequacy of      |           | X         |              |                |  |
| methods used     |           |           |              |                |  |
| Depth of         |           | X         |              |                |  |
| analysis         |           |           |              |                |  |
| Form of MT:      | X         |           |              |                |  |
| text, graphs,    |           |           |              |                |  |
| tables           |           |           |              |                |  |
| Felicitousness   | X         |           |              |                |  |

Usefulness of results in practice and theory: **average** above-average

The great emphasis is given on descriptiveness of both theoretical background as well as actual situation in searched company. This description is very precise, accurate and well structured; it is evident that author is really involved in focused issues and ready to provide adequate analysis of available sources. The scope of recommendations for the company promised in the introduction is rather limited, although it is quite hard goal in regard with well-managed company as ABB.

## Discussion topics for defense:

- 1. Budgeting process for year 2014 was shortened in comparison with previous year. What were reasons for that and what is first feedback?
- 2. In methodological part of the thesis incremental versus zero-based budgets are compared. Which approach is addressed for ABB?

Master Thesis <u>is/is not</u> recommended for the defense Grade proposed: excellent or very good according to defense

Prague, 10<sup>th</sup> February 2014

Signature of academic consultant