APPENDIX

Appendix 1. Profiles of Interview Respondents

H&M Hennes & Mauritz B.V. & Co. KG, Stockholm (Sweden)

| Name | Kristina Stenvinkel |
|----------------|------------------------|
| Position | Head of Communications |
| Interview Date | 24.04.2013 |

| Name | Camilla Emilsson Falk |
|----------------|-------------------------|
| Position | Head of Media Relations |
| Interview Date | 24.04.2013 |

Stella McCartney, London (United Kindom)

| Name | Allegra Ziletti |
|----------------|------------------------------|
| Position | Worldwide Marketing Director |
| Interview Date | 30.04.2013 |

RC CenrtObuv, CJSC, Moscow (Russia)

| Name | Yakupova Dilyara |
|----------------|------------------------|
| Position | Head of Communications |
| Interview Date | 10.04.2013 |

| Name | Olga Vishnevskaya |
|----------------|--------------------|
| Position | Head Store Manager |
| Interview Date | 10.04.2013 |

Valentin Yudashkin, Moscow (Russia)

| Name | Irina Nosova |
|----------------|---------------|
| Position | Press-attaché |
| Interview Date | 9.04.2013 |

Appendix 2. Fashion Blogs

Stella McCartney for H&M

DESIGNER FOR TOMORROW

Hosted by Stella McCartney. DfT Patron 2013 - Stella McCartney.

Available at WWW: http://www.designer-for-tomorrow.com/patron/stella-mccartney-2/

D-kriptik BLOG.

H&M Stella McCartney Chaos.

Available at WWW: http://d-kriptik.com/blog/2005/11/12/hm-stella-mccartney-chaos/

EARTH DIVAS' BLOG.

Stella McCartney Sustainable Style.

Available at WWW: http://earthdivasblog.com/2010/08/23/stella-mccartneys-sustainable-

style/

FASHION TRIBES BLOG

By Lesley Scott, Fashion Writer, Critic & Blogger. Stella McCartney Brings Absolute Mayhem to H&M's Across America.

Available at WWW: http://fashiontribes.typepad.com/main/2005/11/stella mccartne 1.html

GAWKER.

Stella McCartney's H&M Line Sells Into Thin Air.

Available at WWW: http://gawker.com/136535/stella-mccartneys-hm-line-sells-into-thin-air

I AM FASHION.

Stella McCartney for H&M.

 $A vailable\ at\ WWW: \underline{http://iamfashion.blogspot.cz/2005/11/stella-mccartney-for-hm.html}$

MY DAILY MODE.

H&M vs. Stella McCartney.

Available at WWW: http://www.mydailymode.com/2013/06/h-vs-stella-mccartney.html

Valentin Yudashkin for CentrObuv

DianaDaron

Valentin Yudashkin for CentrObuv: Capsule Collection.

Available at WWW: http://www.dianadaron.ru/index.php/tag/валентин-юдашкин/

LOOK.tm

Valentin for Masses.

Available at WWW: http://look.tm/content/blog/valentin-dlya-naroda

RELOOK

Valentin Yudashkin for CentrObuv. Available at WWW: http://www.relook.ru/post/46660/

The Style Jungle.

Valentin Yudashkin's collaboration with CentrObuv.

Available at WWW: http://thestylejungle.livejournal.com/86023.html

Appendix 3. Interview Questionnaire

| No. | Questions |
|-----|---|
| 1 | May I ask you to introduce yourself? What position do you occupy in the company? |
| 2 | Could you describe the company's brand strategy and target audience? What are the company's specific features of marketing communications? How do customers perceive it? |
| 3 | Who are your main competitors? How do you cope with competitors' pressure? |
| 4 | Expand to preserve the brand, do you agree or disagree? Which strategies does your company utilize to expand and enhance the brand? |
| 5 | When did your company first use co-branding practice? Who was the partner? Could you please tell me how many collaborative agreements does your company have today? What would you tell me about future co-branding projects? |
| 6 | Could you please describe the partner selection process? What principles must be considered before entering into brand collaboration? In what direction partner brands must collaborate? |
| 7 | How does your company measure co-branding success? Could you share with me your own impressions about the collaborative collections from the customer's perspective? How did your relatives/friends perceive it? |
| 8 | What do you think about future development of co-branding? What is your impressions about democratization of luxury? |